

**From:** Dan Cannon  
**To:** Microsoft ATR  
**Date:** 12/16/01 8:31am  
**Subject:** Microsoft Settlement

Other than some vague language about "harming consumers", I could find no specific statements in the complaint that clearly defines what the damage has been to consumers. The complaint itself clearly focuses on competing products and Microsoft's competitors. While not specifically mentioned in the complaint, anyone familiar with computer industry knows who these competitors are. It is clear this complaint was fostered by these competitors and not by consumers.

From a consumer's (and industry participant's) viewpoint, the complaint seems like a contradiction in that producing affordable software requires a ubiquitous platform and re-useable infrastructure, but a ubiquitous platform and re-useable infrastructure(according to the complaint) somehow equates to a monopoly. In addition, moving functionality down into the platform has always been a way of achieving re-usability and thus reducing software development cost. Microsoft's competitors understand these basic tenets and are coming up with alternatives to achieve ubiquity; they just don't do it as well and efficiently as Microsoft - yet.

I had a vision of what our world would look like when I started out in the computer industry some 30 years ago. Microsoft has done more to advance that vision by making it possible for the masses to afford computing devices. We are still in the vision's infancy. The evolutionary process will continue to weave exciting new capabilities into the consumer's daily processes. Microsoft understands this and is aggressively bringing these new capabilities to the masses. They are also empowering many whole industries and individuals to take advantage of exciting new opportunities.

I would suggest our government send a loud message that reaching any vision is not accomplished by filing complaints, but instead by innovation and hard work. From a consumer's viewpoint we are punishing success; exactly the wrong message we should be sending. Tell the computing industry (and all other sectors) to focus less on fostering legal action and more on building competing platforms, providing re-useable infrastructure, achieving ubiquity, and ultimately providing markets with cost-effectiveness solutions to process improvement.

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